



# Delivering Global Business Value...

# ... via Knowledge Collaboration



11111

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# How to lead and create value through accelerated change, greater complexity, <u>uncertainty</u> and <u>ambiguity</u>?





# Knowledge Collaboration as durable competitive advantage



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# We are the global specialist in energy management and efficiency technologies

25 billion € revenue (FY 2013<sup>1</sup>)

4-5% of sales devoted to R&D

**43%** of revenue in new economies (FY 2013<sup>1</sup>)

160 000+ people in 100+ countries



#### Balanced end markets - FY 2013 revenue1

₩ Utilities & Infrastructure 27%
№ Industrial & Machines 25%
№ Data centres & networks 14%
№ Non-residential and Residential buildings 34%

#### Making energy:

- •Safe
- Reliable
- Efficient
- Productive
- •Green







### Healthcare Solutions Community

 Instrumental in winning the South Australia Health & Medicine Research Institute

« Schneider International Network is obviously a huge advantage to SAHMRI, in terms of enabling us to bring on board the very best development from around the world » Prof. Steve Wesselingh, Executive Director, SAHMRI •How did we win a world-class medical research institute project?.

•According to SAHMRI "the successful bidder shall:

- Be a local organisation, supporting South Australian economy & community
- Access global knowledge and best practices
- Deploy cutting edge technology, actively promote innovation and creativity
- Be prepared to support SAHMRI's

"We could not have the healthcare segment value to the customer without the community. Tacit knowledge is the most valuable knowledge; it enables us to make differentiating solutions, shared by KAM and solution architects." Michael Sullivan, Healthcare Solutions Community Sponsor



# "Benchmarks and experience show that Communities are the foundation of virtually every mature KM Program"

APQC – The new edge of knowledge management - 2011



Lower



#### Human interaction



A Community@Work is

A group of people who share

Common objectives written in a **charter** 

Collaborative working environment animated by the **leader** 

Common strategic vision provided by the **sponsor** 

#### 130 Communities@work 24,000+ members in 100+ countries 150 community leaders 20 Communities voted actives by their members in 2013 33 Communities voted actives by their members in 2014



# Example of usage by communities on Spice





#### Fageralt-Minul

Posted to: 📄 Agile Community and 1 more March 26, 2013 at 22:29

What are the biggest impediments that you face in the your agile adoption?



#### Poll to drive adoption



#### Philippe CREMENENG

Posted to: & Secution Centre Community and 3 more March 19, 2013 at 20:19

Execution center Webex #7- slot 1 - 9am CET Agenda: Community News + StruxureLabs develop EcoStruxure Reference Architectures by Customer Segment, Technical documents delivered, practical aspects of (... Continued)

#### You have not responded yet RSVP



Apr

April 15, 2013 at 10:00 Event Duration: 01 hours and 00 minutes



#### Call for webinars

### Measure Business Value

#### **ROE\*** instead of **ROI**



ROE\*: return on engagement

NPS\*\*: net promoter score

#### 3. Efficiency

- Success stories with benefits
- The value realized

#### 2. Engagement /satisfaction

- Community NPS\*\*
- Voice of the members Active community

#### 1. Adoption and participation

- Platform measurements (Spice)
- Number of attendees at events



Within margin of error at 95% confidence

**Community members more promoters** 

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## Measuring business value discussion

Basic economics says that if you want to get return of any asset, you need to exploit it as often as possible.

Start to measure intangible assets such as intellectual capital via knowledge collaboration and business value via survey.

Knowledge sharing, improvements and reuse drives, efficiency, innovation, predictability, quality which in turn drives customer satisfaction.

